2022 Annual Implementation Plan

for improving student outcomes

Daylesford Primary School (1609)



Submitted for review by Alexandra Mccann (School Principal) on 23 March, 2022 at 06:40 PM Endorsed by Paul Nolan (Senior Education Improvement Leader) on 24 March, 2022 at 03:24 PM Awaiting endorsement by School Council President

Self-evaluation Summary - 2022

	FISO 2.0 Dimensions	Self-evaluation Level	
Teaching and Learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extracurricula programs		
	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student-staff relationships		
Accessment	Systematic use of assessment strategies and measurement practices		
Assessment	to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	_ Evolving	
	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.		

Leadership	reflect shared goals and safe and orderly learnin Shared development of	and deployment of resources to create and divalues; high expectations; and a positive, g environment a culture of respect and collaboration with relationships between students and staff at the	. Evolving
Engagement	Engagement Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school		Evolving
	families/carers, commur	d active partnerships between schools and nities, and organisations to strengthen nd engagement in school	
		contextualised approaches and strong student learning, wellbeing and inclusion	
		es and active partnerships with families/carers, community organisations to provide tudents	Embedding
Enter your reflec	etive comments	We have uploaded our documents from our Alf	e teams that illuminates our progress thus far.
Considerations f	or 2022	*Data coaching and developing a School Improvement Team. *Consistency of Leadership. *Building the capacity of teachers to be leaders - Middle management leadership. *PLC model will continue to grow the capacity of staff, to use the philosophy of the PLC model (find the crumb).	

	* Collective efficacy should be a priority of our staff to recognise that all children across the school is the responsibility of every teacher and to depersonalise individual data.
Documents that support this plan	

SSP Goals Targets and KIS

Goal 1	2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.
Target 1.1	Support for the 2022 Priorities
Key Improvement Strategy 1.a Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy
Key Improvement Strategy 1.b Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable
Goal 2	Improve student learning outcomes in literacy and numeracy.
Target 2.1	By 2024, increase the proportion of students achieving at or above the expected level as measured by teacher judgement in: • measurement and geometry, from 13 per cent in 2019 to at least 25 per cent • statistics and probability, from 14 per cent in 2019 to at least 25 per cent • speaking and listening, from 10 per cent in 2019 to at least 25 per cent • writing, from 17 per cent in 2019 to at least 25 per cent.
Target 2.2	By 2024, increase the proportion of Year 5 students in the top two bands in
	• numeracy, from 33 per cent in 2019 to at least 40 per cent

	• writing from 17 per cent in 2019 to at least 30 per cent and ensure that less than 10 per cent are in the bottom two bands.
Target 2.3 By 2024, increase the proportion of Year 5 students demonstrating at or above benchmark in • numeracy, from 29 per cent in 2019 to 35 per cent • writing, from 23 per cent in 2019 to 28 per cent and reduce the proportion showing below benchmark growth in • writing, from 23 per cent in 2019 to no more than 18 per cent.	
Target 2.4	By 2024, in the Staff Survey, increase the proportion of positive endorsement of • Understanding formative assessment from 67 per cent in 2019 to at least 75 per cent • Collective efficacy from 65 per cent in 2019 to at least 75 per cent.
Key Improvement Strategy 2.a Building practice excellence	Develop professional learning communities
Key Improvement Strategy 2.b Curriculum planning and assessment	Strengthen implementation of the Victorian Teaching and Learning Model
Key Improvement Strategy 2.c Evaluating impact on learning	Build data literacy

Goal 3	Improve student voice and agency in their learning.	
Target 3.1	• the factor <i>Student voice and agency</i> from 66 per cent in 2019 to 85 per cent • the domain <i>Learner characteristics and disposition</i> from an average of 83.2 per cent in 2019 to at least 86 per cent.	
Target 3.2	By 2024, reduce the proportion of students absent 20 or more days from 29 per cent in 2019 to a 25 per cent or less.	
Target 3.3	By 2024, in the School Staff Survey, increase the proportion of positive endorsement for • Promote student ownership from 67 per cent in 2019 to at least 75 per cent • Growth and learning of whole student from 65 per cent in 2019 to at least 75 per cent	
Key Improvement Strategy 3.a Setting expectations and promoting inclusion	Embed a consistent approach to student goal setting	
Key Improvement Strategy 3.b Intellectual engagement and self- awareness	Teachers and students co-construct assessment	
Key Improvement Strategy 3.c Intellectual engagement and self- awareness		

Goal 4	Improve the wellbeing of all students	
Target 4.1	By 2024, in the Attitudes to School Survey, increase the proportion of Years 4 to 6 students indicating positive endorsement of • Managing bullying from 77 per cent in 2019 to 85 per cent	
	 and in the Parent Opinion Survey, increase the proportion of responses indicating positive endorsement of Managing bullying, from 75 per cent in 2019 to 85 per cent Not experiencing bullying, from 59 per cent in 2019 to 85 per cent. 	
Target 4.2	By 2024, in the Attitudes to School Survey, increase the proportion of Years 4 to 6 students indicating positive endorsement of • Respect for diversity from 80 per cent in 2019 to 90 per cent • Sense of connectedness from 81 per cent in 2019 to 90 per cent.	
Target 4.3	By 2024, increase the proportion of responses indicating positive endorsement in the • School Staff Survey for <i>Parent and community involvement</i> , from 62 per cent in 2019 to 79 per cent • Parent Opinion Survey for <i>School pride and confidence</i> from 77 per cent to 85 per cent	
Key Improvement Strategy 4.a Building communities	Refresh school values	
Key Improvement Strategy 4.b Global citizenship	Enrich initiatives to develop social and emotional learning	

Key Improvement Strategy 4.c Setting expectations and promoting inclusion	Document and implement process to respond to students at risk
---	---

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.	Yes	Support for the 2022 Priorities	-Students 6 months behind in key learning areas to have a minimum of 12 months growth-Students achieving above the expected level in key learning areas to have a minimum of 12 months growth
Improve student learning outcomes in literacy and numeracy.	Yes	By 2024, increase the proportion of students achieving at or above the expected level as measured by teacher judgement in: • measurement and geometry, from 13 per cent in 2019 to at least 25 per cent • statistics and probability, from 14 per cent in 2019 to at least 25 per cent • speaking and listening, from 10 per cent in 2019 to at least 25 per cent • writing, from 17 per cent in 2019 to at least 25 per cent.	To increase the proportion of students achieving at or above the expected level as measured by teacher judgement in:M&G 2021 at or above = 88%M&G 2022 target at or above = 92%S&P 2021 at or above = 87%S&P 2022 target at or above = 91%S&L 2021 at or above = 96%S&L 2022 target at or above = 98%Writing 2021 at or above = 85%Writing 2022 target at or above = 87%

		By 2024, increase the proportion of Year 5 students in the top two bands in • numeracy, from 33 per cent in 2019 to at least 40 per cent • writing from 17 per cent in 2019 to at least 30 per cent and ensure that less than 10 per cent are in the bottom two bands.	To increase the proportion of students achieving above the expected level as measured by teacher judgement in:Number & Algebra 2021 = 26%Number & Algebra 2022 target = 28%Writing 2021 = 26%Writing 2022 target = 28%
		By 2024, increase the proportion of Year 5 students demonstrating at or above benchmark in • numeracy, from 29 per cent in 2019 to 35 per cent • writing, from 23 per cent in 2019 to 28 per cent and reduce the proportion showing below benchmark growth in • writing, from 23 per cent in 2019 to no more than 18 per cent.	See above for at and above targetsReduce the proportion of students below the expected level as measured by teacher judgement in:Writing 2021 = 15%Writing 2022 target = 12%
		By 2024, in the Staff Survey, increase the proportion of positive endorsement of • Understanding formative assessment from 67 per cent in 2019 to at least 75 per cent • Collective efficacy from 65 per cent in 2019 to at least 75 per cent.	To increase the proportion of positive endorsement as measured in the Staff Survey of:Understanding formative assessment 2021 = 36%Understanding formative assessment 2022 target = 46%Collective efficacy 2021 = 65%Collective efficacy 2022 target = 70%Teacher collaboration 2021 = 46%Teacher collaboration 2022 target = 50%Instructional leadership 2021 = 56%Instructional leadership 2022 target = 60%Leaders' support for change 2021 = 45%Leaders' support for change 2022 target = 50%
Improve student voice and agency in their learning.	Yes	By 2024 in the Attitudes to School Survey increase the proportion of Year 4 to 6 students indicating endorsement of • the factor Student voice and agency from 66 per cent in 2019 to 85 per cent • the domain Learner characteristics and disposition from an average of 83.2 per cent in 2019 to at least 86 per cent.	Increase the proportion of Years 4 to 6 students indicating positive endorsement as measured in the AtoSS of:Student voice and agency 2021 = 71%Student voice and agency 2022 target = 75% Learner characteristics and disposition average 2021 = 80.2%Learner characteristics and disposition average 2022 target = 84%

	1		T
		By 2024, reduce the proportion of students absent 20 or more days from 29 per cent in 2019 to a 25 per cent or less.	Reduce the proportion of students absent 20 or more days from:2021 = 27%2022 target = impacted by COVID
		By 2024, in the School Staff Survey, increase the proportion of positive endorsement for • Promote student ownership from 67 per cent in 2019 to at least 75 per cent • Growth and learning of whole student from 65 per cent in 2019 to at least 75 per cent	To increase the proportion of positive endorsement as measured in the Staff Survey of:Promote student ownership 2021 = 71%Promote student ownership 2022 target = 75%Growth and learning of whole student 2021 = 71%Growth and learning of whole student 2022 target = 75%
Improve the wellbeing of all students	Yes	By 2024, in the Attitudes to School Survey, increase the proportion of Years 4 to 6 students indicating positive endorsement of • Managing bullying from 77 per cent in 2019 to 85 per cent and in the Parent Opinion Survey, increase the proportion of responses indicating positive endorsement of • Managing bullying, from 75 per cent in 2019 to 85 per cent • Not experiencing bullying, from 59 per cent in 2019 to 85 per cent.	Increase the proportion of Years 4 to 6 students indicating positive endorsement as measured in the AtoSS of:Managing bullying 2021 = 79%Managing bullying 2022 target = 83%To increase the proportion of positive endorsement as measured in the Parent Opinion Survey of:Managing bullying 2021 = 74%Managing bullying 2022 target = 78%Not experiencing bullying 2021 = 63%Not experiencing bullying 2022 target = 67%
		By 2024, in the Attitudes to School Survey, increase the proportion of Years 4 to 6 students indicating positive endorsement of • Respect for diversity from 80 per cent in 2019 to 90 per cent • Sense of connectedness from 81 per cent in 2019 to 90 per cent.	Increase the proportion of Years 4 to 6 students indicating positive endorsement as measured in the AtoSS of:Respect for diversity 2021 = 82%Respect for diversity 2022 target = 86%Sense of connectedness 2021 = 77%Sense of connectedness 2022 target = 81%
		By 2024, increase the proportion of responses indicating positive endorsement in the • School Staff Survey for Parent and community involvement, from 62 per cent in 2019 to 79 per cent • Parent Opinion Survey for School pride and confidence from 77 per cent to 85 per cent	To increase the proportion of positive endorsement as measured in the Staff Survey for:Parent and community involvement 2021 = 62%Parent and community involvement 2022 target = 66%To increase the proportion of positive endorsement as measured in the

Parent Opinion Survey for:School proconfidence 2021 = 47%School pride confidence 2022 target = 60%
--

Goal 1	2022 Priorities Goal Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and in line with FISO.		
12 Month Target 1.1	-Students 6 months behind in key learning areas to have a minimum of 12 months growth -Students achieving above the expected level in key learning areas to have a minimum of 12 months growth		
Key Improvement Strategies		Is this KIS selected for focus this year?	
KIS 1.a Priority 2022 Dimension	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy	Yes	
KIS 1.b Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes	
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in line	e with system priorities for 2022.	
Goal 2	Improve student learning outcomes in literacy and numeracy.		

12 Month Target 2.1	To increase the proportion of students achieving at or above the expected level as measured by teacher judgement in:
	M&G 2021 at or above = 88% M&G 2022 target at or above = 92%
	S&P 2021 at or above = 87% S&P 2022 target at or above = 91%
	S&L 2021 at or above = 96% S&L 2022 target at or above = 98%
	Writing 2021 at or above = 85% Writing 2022 target at or above = 87%
12 Month Target 2.2	To increase the proportion of students achieving above the expected level as measured by teacher judgement in:
	Number & Algebra 2021 = 26% Number & Algebra 2022 target = 28%
	Writing 2021 = 26% Writing 2022 target = 28%
12 Month Target 2.3	See above for at and above targets
	Reduce the proportion of students below the expected level as measured by teacher judgement in:
	Writing 2021 = 15% Writing 2022 target = 12%
12 Month Target 2.4	To increase the proportion of positive endorsement as measured in the Staff Survey of:
	Understanding formative assessment 2021 = 36% Understanding formative assessment 2022 target = 46%
	Collective efficacy 2021 = 65% Collective efficacy 2022 target = 70%

	Teacher collaboration 2021 = 46% Teacher collaboration 2022 target = 50% Instructional leadership 2021 = 56% Instructional leadership 2022 target = 60% Leaders' support for change 2021 = 45% Leaders' support for change 2022 target = 50%	
Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 2.a Building practice excellence	Develop professional learning communities	Yes
KIS 2.b Curriculum planning and assessment	Strengthen implementation of the Victorian Teaching and Learning Model	No
KIS 2.c Evaluating impact on learning	Build data literacy	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	DPS undertook PLC training in semester two 2021. We are primed for PLC work including in assessment and evidence to run in 2022.	nquiry cycles based on data,
Goal 3	Improve student voice and agency in their learning.	
12 Month Target 3.1	Increase the proportion of Years 4 to 6 students indicating positive endorsement as measure Student voice and agency 2021 = 71%	ed in the AtoSS of:

12 Month Target 3.2	Student voice and agency 2022 target = 75% Learner characteristics and disposition average 2021 = 80.2% Learner characteristics and disposition average 2022 target = 84% Reduce the proportion of students absent 20 or more days from: 2021 = 27% 2022 target = impacted by COVID			
12 Month Target 3.3	To increase the proportion of positive endorsement as measured in the Staff Survey of: Promote student ownership 2021 = 71% Promote student ownership 2022 target = 75% Growth and learning of whole student 2021 = 71% Growth and learning of whole student 2022 target = 75%			
Key Improvement Strategies		Is this KIS selected for focus this year?		
KIS 3.a Setting expectations and promoting inclusion	Embed a consistent approach to student goal setting	Yes		
KIS 3.b Intellectual engagement and self-awareness	Teachers and students co-construct assessment	No		
KIS 3.c Intellectual engagement and self-awareness	Empower students to give and receive feedback about their learning	No		

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	This will tie in with our work on GVC and sharing this work with students to begin goal setting.
Goal 4	Improve the wellbeing of all students
12 Month Target 4.1	Increase the proportion of Years 4 to 6 students indicating positive endorsement as measured in the AtoSS of:
	Managing bullying 2021 = 79% Managing bullying 2022 target = 83%
	To increase the proportion of positive endorsement as measured in the Parent Opinion Survey of:
	Managing bullying 2021 = 74% Managing bullying 2022 target = 78%
	Not experiencing bullying 2021 = 63% Not experiencing bullying 2022 target = 67%
12 Month Target 4.2	Increase the proportion of Years 4 to 6 students indicating positive endorsement as measured in the AtoSS of:
	Respect for diversity 2021 = 82% Respect for diversity 2022 target = 86%
	Sense of connectedness 2021 = 77% Sense of connectedness 2022 target = 81%
12 Month Target 4.3	To increase the proportion of positive endorsement as measured in the Staff Survey for:
	Parent and community involvement 2021 = 62% Parent and community involvement 2022 target = 66%
	To increase the proportion of positive endorsement as measured in the Parent Opinion Survey for:

	School pride and confidence 2021 = 47% School pride and confidence 2022 target = 60%	
Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 4.a Building communities	Refresh school values	Yes
KIS 4.b Global citizenship	Enrich initiatives to develop social and emotional learning	No
KIS 4.c Setting expectations and promoting inclusion	Document and implement process to respond to students at risk	No
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	The school began work on refreshing school values in 2021 and we are keen to cement this year.	work and finalise our values this

Define Actions, Outcomes and Activities

Goal 1	need extra learning and wellbeing student learning - with an increase	Some of our students have thrived in the remote learning environment, others have maintained their learning progress, and some need extra learning and wellbeing support despite the best efforts of their teachers and families. In 2022 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2022 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy. We will teach and support each student at their point of need and			
12 Month Target 1.1		r learning areas to have a minimum spected level in key learning areas to			
KIS 1.a Priority 2022 Dimension	Learning - Support both those who numeracy	Learning - Support both those who need extra support and those who have thrived to continue to extend their learning, especially in numeracy			
Actions	-Build staff knowledge, understanding and skills in assessment and quality differentiation in order to identify and meet students' individual learning needs. -Embed and strengthen a multi-tiered response to meet students' individual learning needs including classroom based ES to support those with additional learning requirements -Build classroom based ES capability through upskilling with assistant principal who will coordinate professional learning, liaising with SSS and program development and implementation - Implement IEPs for students demonstrating high abilities - Specific programs and opportunities for extension for high achieving students e.g. visiting author, McRob extension program				
Outcomes	-Increased student growth so that those 6 months behind demonstrate growth beyond 12 months -Increased staff confidence in assessment and quality differentiation -Frequent use and discussion about student growth and achievement using data walls				
Success Indicators	-Teachers' planning documents and in class observations demonstrate strong, quality differentiation which caters for students' individual learning needsShared understanding of how students are targeted for intervention and extension -Documented use of data walls				
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams

Build staff knowledge, understanding and skills in assessment and quality differentiation in order to identify and meet students' individual learning needs.	☑ Leadership Team ☑ Teacher(s)	□ PLP Priority	from: Term 2 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Tutoring, intervention and high abilities leader to ensure students are targeted for support and extension and provide PL to staff.	☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$57,083.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Embed and strengthen a multi-tiered response to meet students' individual learning needs including classroom based ES to support those with additional learning requirements	 ✓ Assistant Principal ✓ Disability Inclusion Coordinator ✓ Education Support ✓ Teacher(s) 	□ PLP Priority	from: Term 1 to: Term 4	\$66,058.00 Equity funding will be used

				☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Implement IEPs for students demonstrating high abilities	☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Specific programs and opportunities for extension for high achieving students e.g. visiting author, McRob extension program	☑ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which

					may include DET funded or free items
Build classroom based ES capabi assistant principal who will coordin with SSS and program developmen	nate professional learning, liaising	☑ Assistant Principal ☑ Education Support	☑ PLP Priority	from: Term 1 to: Term 4	\$36,022.00 ☐ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 1.b Priority 2022 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable				
Actions	-Finalise school values ensuring input from all key stakeholders -Create a vision statement -Review current reactive student management strategies and procedures -Research and develop proactive strategies to support students wellbeing and mental health				
Outcomes	-All key stakeholders will know and understand our values and vision -Refined student management procedures ensuring a more consistent approach -Proactive mental health and wellbeing strategy developed				
Success Indicators	-Values/vision in/on school documents -Key stakeholders begin to know and live values/vision -Improved student wellbeing and mental health				
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams

-		T			
Assistant principal and wellbeing I lead review and refinement of prostudent management, wellbeing a	active and reactive approaches to	✓ Assistant Principal ✓ Wellbeing Team	□ PLP Priority	from: Term 2 to: Term 4	\$18,125.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Values and vision determined and unpacked with students/families/community		☑ All Staff ☑ Wellbeing Team	□ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Goal 2	Improve student learning outcome	es in literacy and numeracy.			
12 Month Target 2.1	To increase the proportion of students achieving at or above the expected level as measured by teacher judgement in: M&G 2021 at or above = 88% M&G 2022 target at or above = 92%		ement in:		

	S&P 2021 at or above = 87% S&P 2022 target at or above = 91% S&L 2021 at or above = 96% S&L 2022 target at or above = 98% Writing 2021 at or above = 85% Writing 2022 target at or above = 87%
12 Month Target 2.2	To increase the proportion of students achieving above the expected level as measured by teacher judgement in: Number & Algebra 2021 = 26% Number & Algebra 2022 target = 28% Writing 2021 = 26% Writing 2022 target = 28%
12 Month Target 2.3	See above for at and above targets Reduce the proportion of students below the expected level as measured by teacher judgement in: Writing 2021 = 15% Writing 2022 target = 12%
12 Month Target 2.4	To increase the proportion of positive endorsement as measured in the Staff Survey of: Understanding formative assessment 2021 = 36% Understanding formative assessment 2022 target = 46% Collective efficacy 2021 = 65% Collective efficacy 2022 target = 70% Teacher collaboration 2021 = 46% Teacher collaboration 2022 target = 50%

	Instructional leadership 2021 = 56% Instructional leadership 2022 target = 60% Leaders' support for change 2021 = 45% Leaders' support for change 2022 target = 50%				
KIS 2.a Building practice excellence	Develop professional learning cor	mmunities			
Actions	-Establish a School Improvement/Leadership Team (LSIT) who will be responsible for leading PLC work in 2022 -GROWTH coaching for LSIT to support them in working with teams when implementing and embedding inquiry cycles, building middle level leaders -Review and refine meeting schedule to ensure greater 'flow' of work and free up time to do core PLC workImplement inquiry cyclesInstructional coaching/peer observations/learning walks and associated feedback used to support teacher and classroom based ES practiceReview existing planning structures and refine as necessaryReview curriculum to create D&YP.S. GVC for core curriculum areas				
Outcomes	-LSIT will lead PLC inquiry cycles and collaboration will be increased -Greater flexibility in meeting schedule will allow core work to be prioritsed -Improved confidence in LSIT to lead the PLC work				
Success Indicators	-Planners reflect consistency of practice across grade teams -Documented meeting schedule reflects PLC model -Greater consistency of practice across and between classrooms as documented in peer obs/learning walk/coaching notes and discussions/reflections/feedback				
Activities and Milestones	People Responsible Is this a PL Priority When Funding Streams				
GROWTH coaching professional	learning for LSIT	☑ School Improvement Team ☑ School Leadership Team	☑ PLP Priority	from: Term 2 to: Term 2	\$0.00 □ Equity funding will be used

				☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
-Review and refine meeting schedule to ensure greater 'flow' of work and free up time to do core PLC work	✓ Assistant Principal ✓ Principal ✓ Teacher(s)	□ PLP Priority	from: Term 1 to: Term 1	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
-Establish a School Improvement/Leadership Team (LSIT) who will be responsible for leading PLC work in 2022	☑ Assistant Principal ☑ Principal	□ PLP Priority	from: Term 1 to: Term 1	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which

				may include DET funded or free items
Implement inquiry cycles	 ☑ Principal ☑ School Improvement Team ☑ School Leadership Team ☑ Teacher(s) 	□ PLP Priority	from: Term 2 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Instructional coaching/peer observations/learning walks and associated feedback used to support teacher and classroom based ES practice	☑ All Staff	☑ PLP Priority	from: Term 2 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Review existing planning structures and refine as necessary	☑ Principal☑ School Improvement Team	□ PLP Priority	from: Term 1	\$0.00

			1		1
		☑ School Leadership Team		to: Term 4	☐ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be used ☐ Schools Mental Health Menu items will be used which may include DET funded or free items
Review curriculum to create D&YP.S. GVC for core curriculum and specialist areas		✓ Assistant Principal ✓ Principal ✓ Teacher(s)	□ PLP Priority	from: Term 2 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 2.c Evaluating impact on learning	Build data literacy				
Actions	-Establish a data team -Build data literacy through the use of data walls, writing moderation and the use of data, assessment and evidence to inform planning, teaching and learning -Review and refine writing moderation marking sheets and align to GVC in this area		dence to inform		

Outcomes	-Improved teacher confidence with data -Data/assessment/evidence used to inform planning -Increased consistency and accuracy of writing assessment				
Success Indicators	-Planning documents show use of -Writing moderation documentation				
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Establish a data team		☑ Assistant Principal ☑ Principal	□ PLP Priority	from: Term 1 to: Term 1	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
	se of data walls, writing moderation t and evidence to inform planning,	☑ All Staff	☑ PLP Priority	from: Term 2 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items

					will be used which may include DET funded or free items
Review and refine writing moder GVC in this area	ation marking sheets and align to	☑ Teacher(s)	□ PLP Priority	from: Term 3 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Goal 3	Improve student voice and agency in their learning.				
12 Month Target 3.1	Increase the proportion of Years 4 to 6 students indicating positive endorsement as measured in the AtoSS of: Student voice and agency 2021 = 71% Student voice and agency 2022 target = 75% Learner characteristics and disposition average 2021 = 80.2% Learner characteristics and disposition average 2022 target = 84%				
12 Month Target 3.2	Reduce the proportion of students absent 20 or more days from: 2021 = 27% 2022 target = impacted by COVID				
12 Month Target 3.3	To increase the proportion of positive endorsement as measured in the Staff Survey of:				

KIS 3.a Setting expectations and promoting inclusion	Promote student ownership 2021 = 71% Promote student ownership 2022 target = 75% Growth and learning of whole student 2021 = 71% Growth and learning of whole student 2022 target = 75% Embed a consistent approach to student goal setting				
Actions	-Using the GVC documentation w	re produce, staff will work on putting	g this into student	friendly language from v	which goals can be set
Outcomes	-Greater ownership of own learning by students -Increased learner agency				
Success Indicators	-Documented goals collaboratively set by teachers and students				
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Using the GVC documentation we putting this into student friendly larset	language from which goals can be ☑ Teacher(s) ☑ Term 3 to: Term 4 ☐ Equity fu be used ☐ Disability Tier 2 Fundi used ☐ Schools ☐ Health Ment will be used may include		☐ Equity funding will be used ☐ Disability Inclusion Tier 2 Funding will be		
Goal 4	Improve the wellbeing of all stude	ents			

12 Month Target 4.1	Increase the proportion of Years 4 to 6 students indicating positive endorsement as measured in the AtoSS of:
	Managing bullying 2021 = 79% Managing bullying 2022 target = 83%
	To increase the proportion of positive endorsement as measured in the Parent Opinion Survey of:
	Managing bullying 2021 = 74% Managing bullying 2022 target = 78%
	Not experiencing bullying 2021 = 63% Not experiencing bullying 2022 target = 67%
12 Month Target 4.2	Increase the proportion of Years 4 to 6 students indicating positive endorsement as measured in the AtoSS of:
	Respect for diversity 2021 = 82% Respect for diversity 2022 target = 86%
	Sense of connectedness 2021 = 77% Sense of connectedness 2022 target = 81%
12 Month Target 4.3	To increase the proportion of positive endorsement as measured in the Staff Survey for:
	Parent and community involvement 2021 = 62% Parent and community involvement 2022 target = 66%
	To increase the proportion of positive endorsement as measured in the Parent Opinion Survey for:
	School pride and confidence 2021 = 47% School pride and confidence 2022 target = 60%
KIS 4.a Building communities	Refresh school values
Actions	-Wellbeing team work with key stakeholders to develop new values and vision -Wellbeing team develop an implementation strategy to ensure vision and values are known, understood and 'lived' -Review and refine documentation to reflect new vision and values (e.g. letterhead, policies)

Outcomes	-Established values and vision what -Staff, students and families are a				
Success Indicators	-Vision and values reflected in do -Learning walk notes to reflect sta		understanding of visi	on and values	
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Wellbeing team work with key sta	akeholders to develop new values	 ✓ All Staff ✓ Assistant Principal ✓ Principal ✓ Wellbeing Team 	□ PLP Priority	from: Term 1 to: Term 2	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Wellbeing team develop and sup to ensure vision and values are k	port all staff to implement strategy though an and 'lived'	☑ All Staff ☑ Assistant Principal ☑ Student(s) ☑ Wellbeing Team	□ PLP Priority	from: Term 2 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items

		will be used which may include DET funded or free items
--	--	---

Funding Planner

Summary of Budget and Allocated Funding

Summary of Budget	School's total funding (\$)	Funding Allocated in activities (\$)	Still available/shortfall
Equity Funding	\$36,022.00	\$36,022.00	\$0.00
Disability Inclusion Tier 2 Funding	\$123,141.00	\$123,141.00	\$0.00
Schools Mental Health Fund and Menu	\$18,125.00	\$18,125.00	\$0.00
Total	\$177,288.00	\$177,288.00	\$0.00

Activities and Milestones – Total Budget

Activities and Milestones	Budget
Tutoring, intervention and high abilities leader to ensure students are targeted for support and extension and provide PL to staff.	\$57,083.00
Embed and strengthen a multi-tiered response to meet students' individual learning needs including classroom based ES to support those with additional learning requirements	\$66,058.00
Build classroom based ES capability through upskilling with assistant principal who will coordinate professional learning, liaising with SSS and program development and implementation	\$36,022.00
Assistant principal and wellbeing leader/team to work together to lead review and refinement of proactive and reactive approaches to student management, wellbeing and mental health.	\$18,125.00

Totals	\$177,288.00

Activities and Milestones - Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Build classroom based ES capability through upskilling with assistant principal who will coordinate professional learning, liaising with SSS and program development and implementation	from: Term 1 to: Term 4	\$36,022.00	☑ School-based staffing
Totals		\$36,022.00	

Activities and Milestones - Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Tutoring, intervention and high abilities leader to ensure students are targeted for support and extension and provide PL to staff.	from: Term 1 to: Term 4	\$57,083.00	 ✓ Education workforces and/or assigning existing school staff to inclusive education duties Disability Inclusion Coordinator
Embed and strengthen a multi- tiered response to meet students' individual learning needs including classroom based ES to support those with additional learning requirements	from: Term 1 to: Term 4	\$66,058.00	 ✓ Education workforces and/or assigning existing school staff to inclusive education duties Education Support Staff

Totals	\$123,141.00	

Activities and Milestones - Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Assistant principal and wellbeing leader/team to work together to lead review and refinement of proactive and reactive approaches to student management, wellbeing and mental health.	from: Term 2 to: Term 4	\$18,125.00	 ✓ Tier 1/Category: Whole school approach to positive mental health This activity will use Mental Health Menu staffing Additional teacher Assistant Principal
Totals		\$18,125.00	

Additional Funding Planner – Total Budget

Activities and Milestones	Budget
Totals	\$0.00

Additional Funding Planner – Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Build classroom based ES capability through upskilling with assistant principal who will coordinate professional learning, liaising with SSS and program development and implementation	✓ Assistant Principal ✓ Education Support	from: Term 1 to: Term 4	 ☑ Peer observation including feedback and reflection ☑ Individualised Reflection ☑ Demonstration lessons 	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site
GROWTH coaching professional learning for LSIT	☑ School Improvement Team ☑ School Leadership Team	from: Term 2 to: Term 2	 ✓ Moderated assessment of student learning ✓ Peer observation including feedback and reflection ✓ Individualised Reflection 	☑ PLC/PLT Meeting	☑ External consultants GROWTH Coaching International	☑ Off-site Geelong
Instructional coaching/peer observations/learning walks and associated feedback used to support teacher and classroom based ES practice	☑ All Staff	from: Term 2 to: Term 4	 ✓ Peer observation including feedback and reflection ✓ Individualised Reflection ✓ Demonstration lessons 	☑ Formal School Meeting / Internal Professional Learning Sessions	✓ Primary Mathematics and Science specialists ✓ Internal staff	☑ On-site
Build data literacy through the use of data walls, writing moderation and the use of data, assessment and evidence to inform planning, teaching and learning	☑ All Staff	from: Term 2 to: Term 4	 ✓ Planning ✓ Design of formative assessments ✓ Moderated assessment of student learning 	✓ Whole School Pupil Free Day ✓ Professional Practice Day	 ✓ Primary Mathematics and Science specialists ✓ PLC Initiative ✓ Internal staff ✓ Literacy Leaders 	☑ On-site

	☑ Formal School Meeting / Internal Professional Learning Sessions	
	☑ Timetabled Planning Day	
	☑ PLC/PLT Meeting	